



Additional Publications and Reports Related to Public Health Accreditation December 2020

Note: This list is not meant to be exhaustive. It includes resources relevant to accreditation, each of which has been categorized in one of the following topic areas:

- **[Impact of accreditation](#)**

This relates to [PHAB Research Agenda](#) questions:

- What are the benefits and proximate/intermediate outcomes associated with accreditation for the health departments that undergo the process?
- How do accredited health departments differ from non-accredited health departments?
- How does accreditation affect the broader public health system, including health departments that do not apply for accreditation?
- What impact, if any, does health department accreditation have on health outcomes and health equity?

- **[Applicant characteristics, facilitators, incentives, and barriers](#)**

This relates to [PHAB Research Agenda](#) question:

- What are the barriers and facilitators to seeking and obtaining accreditation?

- **[Stories from health departments](#)**

- **[Standards & Measures](#)**

This relates to [PHAB Research Agenda](#) question:

- Do the PHAB standards and the review process capture what is most meaningful for evaluating the performance of health departments? How could they be improved?

Focus areas:

- [Community health assessment/community health improvement plan \(CHA/CHIP\)](#)
- [Quality improvement/performance management \(QI/PM\)](#)

- **[Research and academics](#)**

- **[Related initiatives](#)**

- **[Background and history of accreditation](#)**

Articles with an * can be found in the 2014 *JPHMP* issue on accreditation.

Articles with an + can be found in the 2018 *JPHMP* supplement on the impact of accreditation.

Impact of Accreditation:

Allen P, Mazzucca S, Parks RG, Robinson M, Tabak RG, Brownson R. Local health department accreditation is associated with organizational supports for evidence-based decision making. *Front Public Health*. 2019;7(374).

Beitsch LM, Kronstadt J, Robin N, Leep C. Has voluntary public health accreditation impacted health department perceptions and activities in quality improvement and performance management? Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract*. 2018;24(suppl 3):S10-S18.⁺

https://journals.lww.com/jphmp/Fulltext/2018/05001/Has_Voluntary_Public_Health_Accreditation_Impacted.3.aspx

Davis MV, Bevc CA, Schenck AP. Declining trends in local health department preparedness capacities. *Am J Public Health*. 2014;104(11):2233-2238.

<https://www.ncbi.nlm.nih.gov/pmc/articles/PMC4202994/>

Davis MV, Bevc CA, Schenck AP. Effects of performance improvement programs on preparedness capacities. *Public Health Reports*. 2014;129(4):19-27.

Davis M, Wood B, Mays GP, Wayne J, Marti C, Bellamy J; North Carolina Preparedness and Emergency Response Research Center. Local public health department accreditation associated with preparedness response. Published June 2011. Revised February 2012.

<https://sph.unc.edu/files/2015/07/nciph-perrc-accred-prep.pdf>

Erwin PC, Padek MM, Allen P, Smith R, Brownson RC. The association between evidence-based decision making and accreditation of state health departments. *J Public Health Manag Pract*. 2020; 26(5): 419-427.

Feng W, Martin EG. Fighting obesity at the local level? an analysis of predictors of local health departments' policy involvement. *Prev Med*. 2020;133.

Heffernan M, Kennedy M, Gonick SA, Siegfried AL. Impact of accreditation on health department financial resources. *J Public Health Manag Pract*. 2020.

Heffernan M, Kennedy M, Siegfried A, Meit M. Benefits and perceptions of public health accreditation among health departments not yet applying. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract*. 2018;24(suppl 3):S102-S108.⁺

https://journals.lww.com/jphmp/Fulltext/2018/05001/Benefits_and_Perceptions_of_Public_Health.24.aspx

Ingram RC, Mayes GP, Kussainov N. Changes in local public health system performance before and after attainment of national accreditation standards. Supplement, Impact of Public Health

Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S25-S34. ⁺

https://journals.lww.com/jphmp/Fulltext/2018/05001/Changes_in_Local_Public_Health_System_Performance.6.aspx

Ishcomer J, Hewlett NW, Coffman J. Public health accreditation and collaborative partnerships. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S51-S54. ⁺

https://journals.lww.com/jphmp/Fulltext/2018/05001/Public_Health_Accreditation_and_Collaborative.10.aspx

Kittle A, Liss-Levinson R. State health agencies' perceptions of the benefits of accreditation. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S98-S101. ⁺

https://journals.lww.com/jphmp/Fulltext/2018/05001/State_Health_Agencies_Perceptions_of_the_Benefits.23.aspx

Kronstadt J, Bender K, Beitsch LM. The impact of public health accreditation: 10 years of lessons learned. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S1-S2. ⁺

https://journals.lww.com/jphmp/Fulltext/2018/05001/The_Impact_of_Public_Health_Department.1.aspx

Kronstadt J, Meit M, Siegfried A, Nicolaus T, Bender K, Corso L. Evaluating the impact of national public health department accreditation — United States, 2016. *MMWR Morb Mortal Wkly Rep.* 2016;65:803–806. <https://www.cdc.gov/mmwr/volumes/65/wr/mm6531a3.htm>

Mays GP. Stimulating public health improvement in complex and constrained delivery systems: findings from the public health PBRNs. *Front Public Health Serv Syst Res.* 2012;1(3).

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National Association of County & City Health Officials. Benefits of national accreditation for local health departments. December 2014. <https://www.naccho.org/uploads/downloadable-resources/Benefits-of-Accreditation-Research-Brief-NA636PDF.pdf>

Siegfried A, Heffernan M, Kennedy M, Meit M. Quality improvement and performance management benefits of public health accreditation: national evaluation findings. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S3-S9. ⁺

https://journals.lww.com/jphmp/Fulltext/2018/05001/Quality_Improvement_and_Performance_Management.2.aspx

Singh SR, Bekemeier B, Leider JP. Local health departments' spending on the foundational capabilities. *J Public Health Manag Pract.* 2020;26(1):52-56.

Sreedhara M, Goins KV, Frisard C, Rosal MC, Lemon SC. Stepping up active transportation in community health improvement plans: findings from a national probability survey of local health departments. *J Phys Act Health.* 2020;16(9):772-779.

Ye J, Verma P, Leep C, Kronstadt J. Public health employees' perception of workplace environment and job satisfaction: the role of local health departments' engagement in accreditation. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S72-S79. †

https://journals.lww.com/jphmp/Fulltext/2018/05001/Public_Health_Employees_Perception_of_Workplace.16.aspx

Yeager VA, Balio CP, Kronstadt J, Beitsch LM. The relationship between health department accreditation and workforce satisfaction, retention, and training needs. *J Public Health Manag Pract.* 2019;25(suppl 2):S113-S123.

Applicant characteristics, facilitators, incentives, and barriers

Beatty KE, Erwin PC, Brownson RC, Meit M, Fey J. Public health agency accreditation among rural local health departments: Influencers and barriers. *J Public Health Manag Pract.* 2018;24(1):49-56.

Beatty K, Mayer J, Elliot M, Brownson RC, Abdulloeva S, Wojciehowski K. Barriers and incentives to rural health department accreditation. *J Public Health Manag Pract.* 2016;22(2):138-148.

Beatty K, Mayer J, Elliot M, Brownson RC, Wojciehowski K. Patterns and predictors of local health department accreditation in Missouri. *J Public Health Manag Pract.* 2015;21(2):116-125.

Carman AL, Scutchfield DF, McGladrey ML, Vorbeck J. Pursuing public health accreditation: a focus on HOW [Published online November 28, 2018]. *J Public Health Manag Pract.* 2018. doi: 10.1097/PHH.0000000000000884.

Chen LW, Nguyen A, Jacobson JJ, Gupta N, Bekmuratova S, Palm D. Relationship between quality improvement implementation and accreditation seeking in local health departments. *Am J Public Health.* 2015;105(suppl 2):S295-302.

Corso LC, Russo P. Accelerating momentum: the impact of CDC and RWJF investments in support of public health accreditation and quality improvement. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S114-S116. †

[https://journals.lww.com/jphmp/Fulltext/2018/05001/Accelerating Momentum The Impact of CDC and RWJF.26.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Accelerating_Momentum_The_Impact_of_CDC_and_RWJF.26.aspx)

Gregg A, Bekmuratova S, Palm D, et al. Rurality, quality improvement maturity, and accreditation readiness: A comparison study of Colorado, Kansas, and Nebraska local health departments. *J Public Health Manag Pract*. 2018;24(6):E15-E22.

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[http://journals.lww.com/jphmp/Fulltext/2014/01000/Supporting Accreditation in Tribal Settings.7.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/Supporting_Accreditation_in_Tribal_Settings.7.aspx)

Koester D. Comparison of health factors and outcomes between accredited and nonaccredited health departments. Dissertation. Walden University. 2020.

Kovach KA, Lipnicky A. An analysis of how characteristics of local health department jurisdictions influence involvement in PHAB accreditation: implications for health equity. *J Public Health Manag Pract*. 2020.

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Shah G, Corso L, Sotnikov S, Leep C. Impact of local boards of health on local health department accreditation, community health assessment, community health improvement planning, and strategic planning [published online ahead of print August 31, 2018]. *J Public Health Manag Pract*.

Shah G, Leep CJ, Ye J, Sellers K, Liss-Levinson R, Williams KS. Public health agencies' level of engagement in and perceived barriers to PHAB national voluntary accreditation. *J Public Health Manag Pract*. 2015;21(2):107-115.

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Thielen L, Dauer E, Burkhardt D, Lampe S, VanRaemdonck L. An examination of state laws and policies regarding public health agency accreditation prerequisites. *J Public Health Manag Pract*. 2014;20(1):111-118.*

[http://journals.lww.com/jphmp/Fulltext/2014/01000/An Examination of State Laws and Policies.31.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/An_Examination_of_State_Laws_and_Policies.31.aspx)

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[http://journals.lww.com/jphmp/Fulltext/2014/01000/A Study of Incentives to Support and Promote.29.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/A_Study_of_Incentives_to_Support_and_Promote.29.aspx)

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Yeager V, Ye J, Kronstadt J, Robin N, Leep C, Beitsch L. National voluntary public health accreditation: are more local health departments intending to take part? *J Public Health Manag Pract*. 2016;22(2):149-156.

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Walker C. Cabarrus Health Alliance: Experiences with state and national accreditation. *J Public Health Manag Pract*. 2014;20(1):79-81.*

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Standards & Measures

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Yeager VA, Wharton KM, Beitsch LM. Maintaining a competent public health workforce: Lessons learned from experiences with Public Health Accreditation Domain 8 Standards and Measures. [published online January 10, 2018]. *J Public Health Manag Pract.* 2018. doi: 10.1097/PHH.0000000000000750

Standards & Measures – CHA/CHIP

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Marshall D, Pyron T, Jimenez J, Coffman J, Pearsol J, Koester D. Improving public health through state health improvement planning: a framework for action. *J Public Health Manag Pract.* 2014;20(1):23-28.*

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Singh SR, Carlton EL. Exploring the link between completion of accreditation prerequisites and local health departments' decision to collaborate with tax-exempt hospitals around the community health assessment. *J Public Health Manag Pract.* 2017;23(2):138-147.

Wetta RE, Pezzino G, LaClair B, Orr S, Brown MB. Voices across Kansas: community health assessment and improvement efforts among local health departments. *J Public Health Manag Pract.* 2014;20(1):39-42.*

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Wilson KD, Mohr LB, Beatty KE, Ciecior A. Describing the continuum of collaboration among local health departments with hospitals around the community health assessments. *J Public Health Manag Pract.* 2014;20(6):617–25.

Standards & Measures – QI/PM

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