



## **Additional Publications and Reports Related to Public Health Accreditation**

**January 2019**

*Note: This list is not meant to be exhaustive. It includes resources relevant to accreditation, each of which has been categorized in one of the following topic areas:*

- **[Impact of accreditation](#)**
  - This relates to [PHAB Research Agenda](#) questions:
    - What are the benefits and proximate/intermediate outcomes associated with accreditation for the health departments that undergo the process?
    - How do accredited health departments differ from non-accredited health departments?
    - How does accreditation affect the broader public health system, including health departments that do not apply for accreditation?
    - What impact, if any, does health department accreditation have on health outcomes and health equity?
- **[Applicant characteristics, facilitators, incentives, and barriers](#)**
  - This relates to [PHAB Research Agenda](#) question:
    - What are the barriers and facilitators to seeking and obtaining accreditation?
- **[Stories from health departments](#)**
- **[Standards & Measures](#)**
  - This relates to [PHAB Research Agenda](#) question:
    - Do the PHAB standards and the review process capture what is most meaningful for evaluating the performance of health departments? How could they be improved?
  - Focus areas:
    - [Community health assessment/community health improvement plan \(CHA/CHIP\)](#)
    - [Quality improvement/performance management \(QI/PM\)](#)
- **[Research and academics](#)**
- **[Related initiatives](#)**
- **[Background and history of accreditation](#)**

Articles with an \* can be found in the 2014 *JPHMP* issue on accreditation.

Articles with an + can be found in the 2018 *JPHMP* supplement on the impact of accreditation.

### **Impact of Accreditation:**

Beitsch LM, Kronstadt J, Robin N, Leep C. Has voluntary public health accreditation impacted health department perceptions and activities in quality improvement and performance management? Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S10-S18. +

[https://journals.lww.com/jphmp/Fulltext/2018/05001/Has\\_Voluntary\\_Public\\_Health\\_Accreditation\\_Impacted.3.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Has_Voluntary_Public_Health_Accreditation_Impacted.3.aspx)

Davis MV. Declining trends in local health department preparedness capacities. *Am J Public Health.* 2014;104(11):2233-8. <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC4202994/>

Davis M, Wood B, Mays GP, Wayne J, Marti C, Bellamy J; North Carolina Preparedness and Emergency Response Research Center. Local public health department accreditation associated with preparedness response. Published June 2011. Revised February 2012.

<https://sph.unc.edu/files/2015/07/nciph-perrc-accred-prep.pdf>

Heffernan M, Kennedy M, Siegfried A, Meit M. Benefits and perceptions of public health accreditation among health departments not yet applying. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S102-S108. +

[https://journals.lww.com/jphmp/Fulltext/2018/05001/Benefits\\_and\\_Perceptions\\_of\\_Public\\_Health.24.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Benefits_and_Perceptions_of_Public_Health.24.aspx)

Ingram RC, Mays GP, Kussainov N. Changes in local public health system performance before and after attainment of national accreditation standards. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S25-S34. +

[https://journals.lww.com/jphmp/Fulltext/2018/05001/Changes\\_in\\_Local\\_Public\\_Health\\_System\\_Performance.6.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Changes_in_Local_Public_Health_System_Performance.6.aspx)

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[https://journals.lww.com/jphmp/Fulltext/2018/05001/Public\\_Health\\_Accreditation\\_and\\_Collaborative.10.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Public_Health_Accreditation_and_Collaborative.10.aspx)

Kittle A, Liss-Levinson R. State health agencies' perceptions of the benefits of accreditation. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S98-S101. +

[https://journals.lww.com/jphmp/Fulltext/2018/05001/State\\_Health\\_Agencies\\_Perceptions\\_of\\_the\\_Benefits.23.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/State_Health_Agencies_Perceptions_of_the_Benefits.23.aspx)

Kronstadt J, Bender K, Beitsch LM. The impact of public health accreditation: 10 years of lessons learned. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract*. 2018;24(suppl 3):S1-S2. <sup>+</sup>

[https://journals.lww.com/jphmp/Fulltext/2018/05001/The\\_Impact\\_of\\_Public\\_Health\\_Departm ent.1.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/The_Impact_of_Public_Health_Departm ent.1.aspx)

Kronstadt J, Meit M, Siegfried A, Nicolaus T, Bender K, Corso L. Evaluating the impact of national public health department accreditation — United States, 2016. *MMWR Morb Mortal Wkly Rep*. 2016;65:803–806. <https://www.cdc.gov/mmwr/volumes/65/wr/mm6531a3.htm>

Mays GP. Stimulating public health improvement in complex and constrained delivery systems: findings from the public health PBRNs. *Front Public Health Serv Syst Res*. 2012;1(3).

<https://uknowledge.uky.edu/cgi/viewcontent.cgi?article=1046&context=frontiersinphssr>

National Association of County & City Health Officials. Benefits of national accreditation for local health departments. December 2014. <https://www.naccho.org/uploads/downloadable-resources/Benefits-of-Accreditation-Research-Brief-NA636PDF.pdf>

Siegfried A, Heffernan M, Kennedy M, Meit M. Quality improvement and performance management benefits of public health accreditation: national evaluation findings. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract*. 2018;24(suppl 3):S3-S9. <sup>+</sup>  
[https://journals.lww.com/jphmp/Fulltext/2018/05001/Quality\\_Improvement\\_and\\_Performance\\_Management.2.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Quality_Improvement_and_Performance_Management.2.aspx)

Ye J, Verma P, Leep C, Kronstadt J. Public health employees' perception of workplace environment and job satisfaction: the role of local health departments' engagement in accreditation. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract*. 2018;24(suppl 3):S72-S79. <sup>+</sup>

[https://journals.lww.com/jphmp/Fulltext/2018/05001/Public\\_Health\\_Employees\\_Perception\\_of\\_Workplace.16.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Public_Health_Employees_Perception_of_Workplace.16.aspx)

### **Applicant characteristics, facilitators, incentives, and barriers**

Beatty KE, Erwin PC, Brownson RC, Meit M, Fey J. Public health agency accreditation among rural local health departments: Influencers and barriers. *J Public Health Manag Pract*. 2018;24(1):49-56.

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Chen LW, Nguyen A, Jacobson JJ, Gupta N, Bekmuratova S, Palm D. Relationship between quality improvement implementation and accreditation seeking in local health departments. *Am J Public Health.* 2015;105(suppl 2):S295-302.

Corso LC, Russo P. Accelerating momentum: the impact of CDC and RWJF investments in support of public health accreditation and quality improvement. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S114-S116.<sup>†</sup>  
[https://journals.lww.com/jphmp/Fulltext/2018/05001/Accelerating\\_Momentum\\_The\\_Impact\\_of\\_CDC\\_and\\_RWJF.26.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Accelerating_Momentum_The_Impact_of_CDC_and_RWJF.26.aspx)

Gregg A, Bekmuratova S, Palm D, et al. Rurality, quality improvement maturity, and accreditation readiness: A comparison study of Colorado, Kansas, and Nebraska local health departments. *J Public Health Manag Pract.* 2018;24(6):E15-E22.

Hernandez AM, Finkbonner J. Supporting accreditation in tribal settings. *J Public Health Manag Pract.* 2014;20(1):20-22.\*  
[http://journals.lww.com/jphmp/Fulltext/2014/01000/Supporting\\_Accreditation\\_in\\_Tribal\\_Settings.7.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/Supporting_Accreditation_in_Tribal_Settings.7.aspx)

Madamala, K, Sellers K, Beitsch LM. Quality improvement and accreditation readiness in state public health agencies. *J Public Health Manag Pract.* 2012;18(1):9-18.

Matthews GW, Markiewicz M, Beitsch LM. Legal frameworks supporting public health department accreditation: lessons learned from 10 states. *J Public Health Manag Pract.* 2012;18(1):E8-E16.

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National Association of County & City Health Officials. Local health departments' level of engagement in accreditation. [http://nacchoprofilestudy.org/wp-content/uploads/2014/03/NACCHO9315\\_Accreditation\\_Research\\_Brief\\_final-1.pdf](http://nacchoprofilestudy.org/wp-content/uploads/2014/03/NACCHO9315_Accreditation_Research_Brief_final-1.pdf). Published March 2014.

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Shah G, Leep CJ, Ye J, Sellers K, Liss-Levinson R, Williams KS. Public health agencies' level of engagement in and perceived barriers to PHAB national voluntary accreditation. *J Public Health Manag Pract.* 2015;21(2):107-115.

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[http://journals.lww.com/jphmp/Fulltext/2014/01000/An\\_Examination\\_of\\_State\\_Laws\\_and\\_Policies.31.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/An_Examination_of_State_Laws_and_Policies.31.aspx)

Thielen L, Leff M, Corso L, Monteiro E, Fisher JS, Pearsol J. A study of incentives to support and promote public health accreditation. *J Public Health Manag Pract.* 2014;20(1):98-103.\*

[http://journals.lww.com/jphmp/Fulltext/2014/01000/A\\_Study\\_of\\_Incentives\\_to\\_Support\\_and\\_Promote.29.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/A_Study_of_Incentives_to_Support_and_Promote.29.aspx)

Yeager V, Ye J, Kronstadt J, Robin N, Leep C, Beitsch L. National voluntary public health accreditation: are more local health departments intending to take part? *J Public Health Manag Pract.* 2016;22(2):149-156.

Yeager VA, Ferdinand AO, Beitsch LM, Menachemi N. Local public health department characteristics associated with likelihood to participate in national accreditation. *Am J Public Health.* 2015;105(8):1653-1659.

### Stories from health departments

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[https://journals.lww.com/jphmp/Fulltext/2018/05001/Using\\_Quality\\_Improvement\\_to\\_Improve\\_Internal\\_and.15.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Using_Quality_Improvement_to_Improve_Internal_and.15.aspx)

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[https://journals.lww.com/jphmp/Fulltext/2014/01000/Norwalk\\_Health\\_Department\\_Coleading\\_a\\_Community.20.aspx](https://journals.lww.com/jphmp/Fulltext/2014/01000/Norwalk_Health_Department_Coleading_a_Community.20.aspx)

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[http://journals.lww.com/jphmp/Fulltext/2014/01000/Chicago\\_Department\\_of\\_Public\\_Health\\_Leadership.24.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/Chicago_Department_of_Public_Health_Leadership.24.aspx)

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Hotchkiss C. Missoula City-County Health Department: Accreditation preparation in the preapplication phase. *J Public Health Manag Pract.* 2014;20(1):90-92.\*

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Joly B, Davis MV. Introduction to case reports: One goal—many journeys. *J Public Health Manag Pract.* 2014;20(1):64-65.\*

[http://journals.lww.com/jphmp/Fulltext/2014/01000/Introduction\\_to\\_Case\\_Reports\\_One\\_Goal\\_Many.17.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/Introduction_to_Case_Reports_One_Goal_Many.17.aspx)

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[http://journals.lww.com/jphmp/Fulltext/2014/01000/Tooele\\_County\\_Health\\_Department\\_Building\\_on\\_the.28.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/Tooele_County_Health_Department_Building_on_the.28.aspx)

Lopez X. Strengthening a community's culture of health through public health accreditation. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S123-S124.†

[https://journals.lww.com/jphmp/Fulltext/2018/05001/Strengthening\\_a\\_Community\\_s\\_Culture\\_of\\_Health.30.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Strengthening_a_Community_s_Culture_of_Health.30.aspx)

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[http://journals.lww.com/jphmp/Fulltext/2014/01000/Maine\\_Center\\_for\\_Disease\\_Control\\_and\\_Prevention\\_.21.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/Maine_Center_for_Disease_Control_and_Prevention_.21.aspx)

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Walker C. Cabarrus Health Alliance: Experiences with state and national accreditation. *J Public Health Manag Pract.* 2014;20(1):79-81.\*

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### **Standards & Measures**

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