



## Additional Publications and Reports Related to Public Health Accreditation

February 2022

*Note: This list is not meant to be exhaustive. It includes resources relevant to accreditation, each of which has been categorized in one of the following topic areas:*

- **[Impact of accreditation](#)**
  - This relates to [PHAB Research Agenda](#) questions:
    - What are the benefits and proximate/intermediate outcomes associated with accreditation for the health departments that undergo the process?
    - How do accredited health departments differ from non-accredited health departments?
    - How does accreditation affect the broader public health system, including health departments that do not apply for accreditation?
    - What impact, if any, does health department accreditation have on health outcomes and health equity?
- **[Applicant characteristics, facilitators, incentives, and barriers](#)**
  - This relates to [PHAB Research Agenda](#) question:
    - What are the barriers and facilitators to seeking and obtaining accreditation?
- **[Stories from health departments](#)**
- **[Standards & Measures](#)**
  - This relates to [PHAB Research Agenda](#) question:
    - Do the PHAB standards and the review process capture what is most meaningful for evaluating the performance of health departments? How could they be improved?
  - Focus areas:
    - [Community health assessment/community health improvement plan \(CHA/CHIP\)](#)
    - [Quality improvement/performance management \(QI/PM\)](#)
- **[Research and academics](#)**
- **[Related initiatives](#)**
- **[Background and history of accreditation](#)**

Articles with an \* can be found in the 2014 *JPHMP* issue on accreditation.

Articles with an + can be found in the 2018 *JPHMP* supplement on the impact of accreditation.

### **Impact of Accreditation:**

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Beitsch LM, Kronstadt J, Robin N, Leep C. Has voluntary public health accreditation impacted health department perceptions and activities in quality improvement and performance management? Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract*. 2018;24(suppl 3):S10-S18.<sup>+</sup>

[https://journals.lww.com/jphmp/Fulltext/2018/05001/Has\\_Voluntary\\_Public\\_Health\\_Accreditation\\_Impacted.3.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Has_Voluntary_Public_Health_Accreditation_Impacted.3.aspx)

Davis MV. Declining trends in local health department preparedness capacities. *Am J Public Health*. 2014;104(11):2233-8. <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC4202994/>

Davis M, Wood B, Mays GP, Wayne J, Marti C, Bellamy J; North Carolina Preparedness and Emergency Response Research Center. Local public health department accreditation associated with preparedness response. Published June 2011. Revised February 2012.

<https://sph.unc.edu/files/2015/07/nciph-perrc-accred-prep.pdf>

Feng W, Martin EG. Fighting obesity at the local level? an analysis of predictors of local health departments' policy involvement. *Prev Med*. 2020;133.

Leider JP, Kronstadt J, Yeager VA, Hall K, Saari CK, Alford A, Freeman LT, Kuehnert P. Application for public health accreditation among us local health departments in 2013 to 2019: impact of service and activity mix [published online ahead of print December 22, 2020]. *Am J Public Health*. e1-e8. <https://doi.org/10.2105/AJPH.2020.306007>

Heffernan M, Kennedy M, Siegfried A, Meit M. Benefits and perceptions of public health accreditation among health departments not yet applying. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract*. 2018;24(suppl 3):S102-S108.<sup>+</sup>

[https://journals.lww.com/jphmp/Fulltext/2018/05001/Benefits\\_and\\_Perceptions\\_of\\_Public\\_Health.24.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Benefits_and_Perceptions_of_Public_Health.24.aspx)

Ingram RC, Mayes GP, Kussainov N. Changes in local public health system performance before and after attainment of national accreditation standards. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract*. 2018;24(suppl 3):S25-S34.<sup>+</sup>

[https://journals.lww.com/jphmp/Fulltext/2018/05001/Changes\\_in\\_Local\\_Public\\_Health\\_System\\_Performance.6.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Changes_in_Local_Public_Health_System_Performance.6.aspx)

Ishcomer J, Hewlett NW, Coffman J. Public health accreditation and collaborative partnerships. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S51-S54. +

[https://journals.lww.com/jphmp/Fulltext/2018/05001/Public\\_Health\\_Accreditation\\_and\\_Collaborative.10.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Public_Health_Accreditation_and_Collaborative.10.aspx)

Kittle A, Liss-Levinson R. State health agencies' perceptions of the benefits of accreditation. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S98-S101. +

[https://journals.lww.com/jphmp/Fulltext/2018/05001/State\\_Health\\_Agencies\\_Perceptions\\_of\\_the\\_Benefits.23.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/State_Health_Agencies_Perceptions_of_the_Benefits.23.aspx)

Kronstadt J, Bender K, Beitsch LM. The impact of public health accreditation: 10 years of lessons learned. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S1-S2. +

[https://journals.lww.com/jphmp/Fulltext/2018/05001/The\\_Impact\\_of\\_Public\\_Health\\_Department.1.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/The_Impact_of_Public_Health_Department.1.aspx)

Kronstadt J, Meit M, Siegfried A, Nicolaus T, Bender K, Corso L. Evaluating the impact of national public health department accreditation — United States, 2016. *MMWR Morb Mortal Wkly Rep.* 2016;65:803–806. <https://www.cdc.gov/mmwr/volumes/65/wr/mm6531a3.htm>

Mays GP. Stimulating public health improvement in complex and constrained delivery systems: findings from the public health PBRNs. *Front Public Health Serv Syst Res.* 2012;1(3).

<https://uknowledge.uky.edu/cgi/viewcontent.cgi?article=1046&context=frontiersinphssr>

National Association of County & City Health Officials. Benefits of national accreditation for local health departments. December 2014. <https://www.naccho.org/uploads/downloadable-resources/Benefits-of-Accreditation-Research-Brief-NA636PDF.pdf>

Siegfried A, Heffernan M, Kennedy M, Meit M. Quality improvement and performance management benefits of public health accreditation: national evaluation findings. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S3-S9. +

[https://journals.lww.com/jphmp/Fulltext/2018/05001/Quality\\_Improvement\\_and\\_Performance\\_Management.2.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Quality_Improvement_and_Performance_Management.2.aspx)

Singh SR, Bekemeier B, Leider JP. Local health departments' spending on the foundational capabilities. *J Public Health Manag Pract.* 2020;26(1):52-56.

Sreedhara M, Goins KV, Frisard C, Rosal MC, Lemon SC. Stepping up active transportation in community health improvement plans: findings from a national probability survey of local health departments [published online ahead of print July 30, 2019]. *J Phys Act Health*.

Ye J, Verma P, Leep C, Kronstadt J. Public health employees' perception of workplace environment and job satisfaction: the role of local health departments' engagement in accreditation. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract*. 2018;24(suppl 3):S72-S79. †

[https://journals.lww.com/jphmp/Fulltext/2018/05001/Public\\_Health\\_Employees\\_Perception\\_of\\_Workplace.16.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Public_Health_Employees_Perception_of_Workplace.16.aspx)

Yeager VA, Balio CP, Kronstadt J, Beitsch LM. The relationship between health department accreditation and workforce satisfaction, retention, and training needs. *J Public Health Manag Pract*. 2019;25(suppl 2):S113-S123.

#### **Applicant characteristics, facilitators, incentives, and barriers**

Beatty KE, Erwin PC, Brownson RC, Meit M, Fey J. Public health agency accreditation among rural local health departments: Influencers and barriers. *J Public Health Manag Pract*. 2018;24(1):49-56.

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Carman AL, Scutchfield DF, McGladrey ML, Vorbeck J. Pursuing public health accreditation: a focus on HOW [Published online November 28, 2018]. *J Public Health Manag Pract*. 2018. doi: 10.1097/PHH.0000000000000884.

Chen LW, Nguyen A, Jacobson JJ, Gupta N, Bekmuratova S, Palm D. Relationship between quality improvement implementation and accreditation seeking in local health departments. *Am J Public Health*. 2015;105(suppl 2):S295-302.

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Gregg A, Bekmuratova S, Palm D, et al. Rurality, quality improvement maturity, and accreditation readiness: A comparison study of Colorado, Kansas, and Nebraska local health departments. *J Public Health Manag Pract.* 2018;24(6):E15-E22.

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Madamala, K, Sellers K, Beitsch LM. Quality improvement and accreditation readiness in state public health agencies. *J Public Health Manag Pract.* 2012;18(1):9-18.

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[http://journals.lww.com/jphmp/Fulltext/2014/01000/CDC\\_NACCHO\\_Accreditation\\_Support\\_Initiative\\_.6.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/CDC_NACCHO_Accreditation_Support_Initiative_.6.aspx)

National Association of County & City Health Officials. Local health departments' level of engagement in accreditation. [http://nacchoprofilestudy.org/wp-content/uploads/2014/03/NACCHO9315\\_Accreditation\\_Research\\_Brief\\_final-1.pdf](http://nacchoprofilestudy.org/wp-content/uploads/2014/03/NACCHO9315_Accreditation_Research_Brief_final-1.pdf). Published March 2014.

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D'Amore D, Bretherton J. Norwalk Health Department: Coleading a community health assessment and improvement plan with Norwalk Hospital. *J Public Health Manag Pract.* 2014;20(1):73-75.\*

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Dirksen J, Choucair B, Bocskay K. Chicago Department of Public Health: Leadership and communication to support accreditation. *J Public Health Manag Pract.* 2014;20(1):85-86.\*

[http://journals.lww.com/jphmp/Fulltext/2014/01000/Chicago\\_Department\\_of\\_Public\\_Health\\_Leadership.24.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/Chicago_Department_of_Public_Health_Leadership.24.aspx)

Emer L, Cowling M, Mowlds E, O'Connor J. Oregon Public Health Division: building a collaborative approach to accreditation across a state public health system. *J Public Health Manag Pract.* 2014; 20(1):93-95.\*

[http://journals.lww.com/jphmp/Fulltext/2014/01000/Oregon\\_Public\\_Health\\_Division\\_Building\\_a.27.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/Oregon_Public_Health_Division_Building_a.27.aspx)

Hagos KM, Pirani S, Hanchett D, Shah NR, Birkhead G. New York State Department of Health: approaching the documentation selection process from an improvement perspective. *J Public Health Manag Pract.* 2014;20(1):87-89.\*

[http://journals.lww.com/jphmp/Fulltext/2014/01000/New\\_York\\_State\\_Department\\_of\\_Health\\_Approaching.25.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/New_York_State_Department_of_Health_Approaching.25.aspx)

Hotchkiss C. Missoula City-County Health Department: Accreditation preparation in the preapplication phase. *J Public Health Manag Pract.* 2014;20(1):90-92.\*

[http://journals.lww.com/jphmp/Fulltext/2014/01000/Missoula\\_City\\_County\\_Health\\_Department.26.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/Missoula_City_County_Health_Department.26.aspx)

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[http://journals.lww.com/jphmp/Fulltext/2014/01000/Introduction\\_to\\_Case\\_Reports\\_One\\_Goal\\_Many.17.aspx](http://journals.lww.com/jphmp/Fulltext/2014/01000/Introduction_to_Case_Reports_One_Goal_Many.17.aspx)

LaFrance M. Tooele County Health Department: Building on the beta test to prepare for accreditation. *J Public Health Manag Pract.* 2014;20(1):96-97.\*

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[https://journals.lww.com/jphmp/Fulltext/2018/05001/Strengthening\\_a\\_Community\\_s\\_Culture\\_of\\_Health.30.aspx](https://journals.lww.com/jphmp/Fulltext/2018/05001/Strengthening_a_Community_s_Culture_of_Health.30.aspx)

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Marthy V. *A Set of Smart Practices for Public Health Department Accreditation by PHAB.* [master's thesis]. Dayton, OH: Wright State University; 2016.

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Tilgner S, Himes L, Allan T, Wasowski K, Bickford B, Burden W. Ohio statewide efforts to align public health/health care population health planning. Supplement, Impact of Public Health Accreditation. *J Public Health Manag Pract.* 2018;24(suppl 3):S66-S68.†

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### **Standards & Measures**

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